

PEARCE & ASSOCIATES ARCHITECTS AND PROJECT CONSULTANTS  
2150 North 107th Street Suite 504 Seattle WA 98133 Phone 206.417.8868 Fax 206.417.8878

Scott Bjella, President  
& Tom Stephenson  
Allied Construction Associates, Inc.  
3927 Colby Avenue  
Everett, WA 98201

Re: **WSIPC - Office Building Addition**

Dear Scott & Tom:

Thank you for your recent good work on constructing the WSIPC Office Building Addition. I enjoyed working with you. I especially appreciated your efforts to keep the project moving forward and to complete the project ahead of schedule.

I would welcome the opportunity to work with you and your Firm again.

Sincerely,  
PEARCE & ASSOCIATES

A handwritten signature in cursive script that reads "Jim Pearce". The signature is written in dark ink and has a long, sweeping horizontal line extending to the right. The letter "J" is particularly large and loops around the first part of the name.

Jim Pearce, AIA  
Principal in the Firm